

# Southern Baptist Disaster Relief



## Feeding Manual

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## Philosophy

The purpose of Southern Baptist Disaster Relief (SBDR) efforts can be summed up by looking at biblical accounts of Jesus' teaching and healing, such as feeding the multitudes, the parable of the Good Samaritan, and urging followers to minister to others in a variety of ways (Matthew 25:32-46).

Southern Baptist Disaster Relief is Christian love in action, responding to hurting persons and seeking to alleviate their needs whatever they may be. Disaster relief involves caring people responding to hurting people in a timely way. James 2:14-18 is one of many scriptural foundations for Southern Baptist Disaster Relief.

## Logo

The Southern Baptist Disaster Relief logo incorporates both physical and spiritual ministry as exemplified by Jesus.



The fish represents the spiritual aspect of ministry. Early Christians used the sign of the fish as a mark of identification, especially during times of persecution. Later, the letters of the Greek word for fish, ichthus, were used to form an acrostic. Each letter in "ichthus" is the first letter of another Greek word. Traditionally, the acrostic meant Jesus Christ, God's Son, the Savior.

The head of wheat represents bread: food, physical ministry.

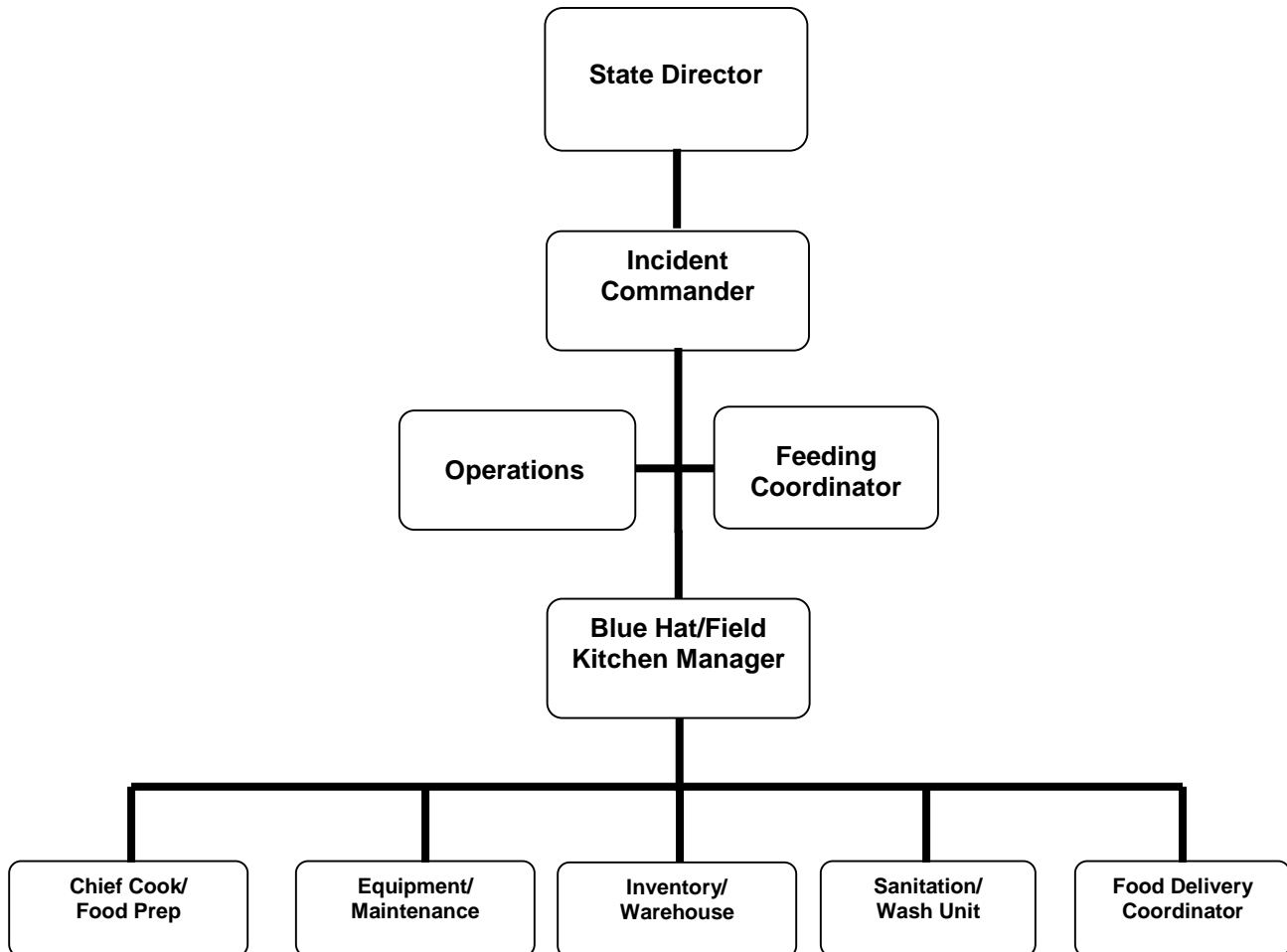
The shield, which forms an arch over the wheat and the fish, represents the scope of cooperation by Baptists in disaster relief ministry.

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## Purpose

The purpose of this feeding manual is to provide guidance and information for disaster relief volunteers engaged in feeding operations to promote and ensure consistent procedures for the safe storage, handling, preparation, and distribution of food to disaster clients and workers. The manual is designed as a resource to support state conventions disaster relief and to supplement state conventions training endeavors. Nothing in the manual is to be construed as overriding state and local laws and regulations, nor are the guidelines designed to replace appropriate procedures currently being used in state convention disaster relief training.

## Organizational Chart of SBDR Feeding



## Training

Each state Baptist convention will train and maintain volunteers as described in *Personal Preparation—What is Expected of a Volunteer?* Southern Baptist Disaster Relief leadership has chosen to use hats for recognition of leaders. These have been found to be easily identifiable at operational sites.

### Specialized Training

#### **Incident Commander (White Hat)**

The incident commander is the leader of the ICS (Incident Command System) team. The incident commander should have FEMA training.

#### **Feeding Coordinator**

This position coordinates the field kitchens and is direct liaison to activating agencies (state/county EOC, American Red Cross, The Salvation Army).

#### **Blue Hat/Field Kitchen Manager**

Blue Hats/Field Kitchen Managers are part of the ICS team. Blue Hats should have a ServSafe Manager certification.

#### **Feeding Unit Disaster Relief Volunteer (Gold Hat)**

A feeding unit disaster relief volunteer should be trained by the state convention in a comprehensive training program based on ServSafe principles and disaster relief field operations.

## Unit Specifications

Individual states have various sized feeding units. These are classified in the following ways:

### **Type I (D) feeding unit**

- Capacity to prepare above 20,000 meals per day
- Equipment will include at least four to six 30-gallon (or larger) pieces of cooking equipment
- At least six convection ovens or equivalent equipment (tilt skillet, steamer, kettle, or combination convection oven/steam oven)
- Recommended minimum 50 volunteers

### **Type II (C) feeding unit**

- Capacity to prepare up to 20,000 meals per day
- Equipment will include three or four 30-gallon (or larger) pieces of cooking equipment
- Four convection ovens or equivalent equipment (tilt skillet, steamer, kettle, or combination convection oven/steam oven)
- Recommended minimum 40 volunteers

### **Type III (B) feeding unit**

- Capacity to prepare up to 10,000 meals per day
- Equipment will include two 30-gallon (or larger) pieces of cooking equipment
- Two convection ovens or equivalent equipment (tilt skillet, steamer, kettle, or combination convection oven/steam oven)
- Recommended minimum 30 volunteers

### **Type IV (A) feeding unit**

- Capacity to prepare up to 5,000 meals per day
- Equipment will include stove burners, cookers, and double boilers
- One convection oven or tilt skillet
- Recommended minimum of 15 volunteers

All unit capacities use either canned or pre-cooked frozen food. **The unit should be able to sustain this type of production for two weeks based on a 12-15 hour day and preparation of two meals a day.**

## Site Selection for a Mass Feeding Response

Operations are usually set up at a Southern Baptist church facility, but on occasion kitchens have been set up at facilities of other denominations, armories, recreation buildings, schools, and parking lots. Church facilities are usually pre-selected by the state director or NAMB. The Blue Hat/Field Kitchen Manager, in coordination with a facility representative, determines how to set up the site. Here are some factors that should be considered to accommodate a mass feeding operation.

1. **Space** – No matter which class feeding unit you have, there must be sufficient room to set up the unit and auxiliary equipment, including storage units.
2. **Location** – The location must be close enough to the affected disaster area that food can be transported or clients/disaster survivors can be served on site. The location must be safe and secure both day and night.
3. **Buildings** – Buildings must be large enough to house the disaster relief volunteers. It is desirable to have multiple rooms for sleeping, but sometimes an open gym is all that is available. We use what is available for sleeping quarters.
4. **Restrooms** – A sufficient number of restrooms should be provided for the volunteers. If restrooms are not available, portable restroom/hand wash stations should be provided in sufficient numbers to handle the volunteers.
5. **Shower units/laundry units** – If the church facility does not have adequate showers, a shower unit will be brought in for the volunteers. (Note: If the public will be using these facilities, they must be set up so they can be accessed without going through the disaster relief sleeping and food processing/storage areas.)
6. **Traffic flow** – The operational area should be set up so American Red Cross emergency response vehicles (ERVs) or The Salvation Army canteens can drive up to drop off dirty food containers (cambros) and continue to the loading area and exit without backing up.
7. **Parking lot** – The parking lot must be able to handle commercial vehicles. Boards, (2x12) must be placed under the landing gear of trailers to prevent damage.
8. **Parking** – Consider the number of volunteers and visitors in addition to the feeding equipment and inventory areas.
9. **Serving line** – There may be a request to set up a serving line to feed the local community.
10. **Water supply** – Confirm that the water supply is potable and adequate.
11. **Gray water** – Access to the sanitary sewer for the unit's gray water is a necessity. Most drain fields are not capable of taking the gray water volume that will be dumped during a large operation. When there is no sanitary sewer access, consult with local authority regarding disposition of gray water. Gray water relates to water used for showers, hand washing, and kitchen cleanup.
12. **Electricity** – All units should carry generators that are large enough to power their complete operation.
13. **Commercial dumpster** – The site must have adequate space for commercial dumpsters located away from the food preparation area.
14. **Written approval** – A Facility Agreement (see appendix) should be completed by a representative of the facility and the unit. RC/TSA equipment may also be on the grounds using the facility. When RC personnel/equipment is on site, the appropriate RC/TSA Use Agreement should also be signed (see appendix). Pre-inspection and post-inspection forms should be used. Copies of the agreements/forms should be kept on the units. Generally, material support services of RC are responsible for the facility agreements. However, if RC is not present at the beginning of the operation but will be on site, the Baptist unit director is authorized to complete the agreement on behalf of RC.

## **Food Ordering**

- Blue Hat/Field Kitchen Manager places order with the SBDR representative at the activating organization's operations center.
- A menu plan has been prepared to assure 8 oz. entrée, 6 oz. vegetable, and fruit portion agreement with RC/TSA/SBDR
- Utilize US Foods and/or Sysco preplanned order forms and/or electronic ordering when possible.
- Be practical when ordering, considering equipment, personnel, and number of meals required. Always coordinate food orders with inventory already on hand.
- Order only precooked meat products. We do not have the equipment, training or capacity to safely prepare raw meats.

## **Menu Planning**

- The Blue Hat/Field Kitchen Manager will plan the daily menus in coordination with the RC/TSA onsite leader, head cook and/or inventory personnel.
- Remember some food products take much longer to prepare than others. Plan one easier and one harder meal per day.
- Plan menus that will utilize all cooking equipment (convection ovens as well as tilt skillets) to maximize output.
- Take into consideration regional food preferences.



## Food Preparation and Distribution

### Preparation

To produce the number of meals needed during a major disaster, canned and/or frozen precooked food is used. The following guidelines should be remembered.

- Meats, vegetables and fruits in #5 or # 10 cans are usually necessary during the first two to three days of food preparation. Individual servings of fruit/pudding in 4 oz. cups are preferred when available.
- Frozen, precooked (freezer to skillet only) can be used if necessary.
- Frozen, precooked foods which require thawing prior to heating must be thawed under refrigeration at 41° F or less. This process usually takes about three days.
- When using frozen foods three to four refrigerated units are needed for the stepdown process of thawing. Partitioned refrigerated units aid in the processing of frozen items.
- All cans need to be sanitized prior to opening.
- Commercial quality can openers are necessary for large food operations.
- Southern Baptist feeding units **cannot handle raw meats or vegetables** because of food safety issues. Cooking times for raw products would severely reduce the production capability of the units.
- SBDR cannot accept home grown/canned items. All food used must come from an approved food source.

### Distribution

Prepared food distribution can be accomplished in several ways. Southern Baptist kitchens prepare the food, which is transported in Cambro's® to maintain the proper serving temperature.

- American Red Cross distributes the food through their Emergency Response Vehicles (ERV's) on set routes, to fixed feeding sites, or to shelters.
- The Salvation Army distributes the food from their Canteens, fixed feeding sites, or to shelters.
- Local churches or community resources may distribute the food from fixed feeding sites as can the Feeding Unit.
- Fixed feeding sites bring the food closer to the disaster survivors.

## Guidelines for Prevention of Accidents

### To Prevent Injury

1. Do not touch electrical outlets or appliances with wet hands or while standing on a wet surface.
2. Contact the Blue Hat/Field Kitchen Manager or Maintenance team to replace worn or damaged electrical cords, plugs, etc.
3. Learn to operate mechanical and electrical equipment (coffee pots, slicers, etc.) before using them.
4. Always close drawers and cupboards.
5. Have sufficient light in work areas.
6. Never touch downed lines of any kind.

### To Prevent Fires

1. Make sure there are no gas leaks before lighting a gas stove or other appliance.
2. Keep type BC or ABC fire extinguishers in convenient places throughout the cooking area. Each extinguisher should be a minimum of 5 pounds.
3. Remember **PASS** to use the fire extinguisher correctly.
  - P = Pull the pin
  - A = Aim at the base of the fire
  - S = Squeeze the handle
  - S = Sweep the extinguisher back and forth, remembering to aim at the base of the fire
4. Follow safety requirements when refueling is taking place. Extinguish all fires, including pilot lights, before refueling starts. Check connections with liquid soap before re-lighting gas appliances. Avoid use of flammable cleaning fluids. Store all flammable fluids away from fires.
5. Extinguish grease fires by clamping a tight lid over the flame to starve it of oxygen. Be sure hands, arms, face, and body are protected. Never use water to put out a grease fire.

### To Prevent Burns

1. Turn equipment handles away from the edges of stoves and tables to prevent tipping.
2. Wear gloves or use well-padded, dry potholders to handle pans and lids. Never use towels or aprons as potholders.
3. Wear oven mitts to remove pans from ovens. Protect arms.
4. Lift lids from hot pots slowly, the furthestmost edge first. Let steam escape away from face and arms.
5. Keep matches in covered cans and provide metal containers for burned matches. Preferably use long-handle butane lighters.
6. Avoid use of flammable cleaning fluids. Store all flammable fluids away from fires.
7. Extinguish grease fires by clamping a tight lid over the flame to starve it of oxygen. Be sure hands, arms, face, and body are protected. Never use water to put out a grease fire.

### To Prevent Cuts

1. Provide a holder and a safe storage place for knives. Do not store knives loosely in drawers with other utensils.
2. Wash knives by themselves; do not put in dishpan with other utensils.
3. Use broom and dustpan to pick up broken glass. Wrap well, mark clearly, and place broken glass in special container for disposal.
4. Can lids should be stored in an empty can, never put loosely in a garbage container.

## **Guidelines for Safe Food Handling in Personal and Work Areas**

### **Personal**

#### **Do's**

1. Wear clean, washable outer garments.
2. Wash hands frequently with soap and water and dry with a clean paper towel.
3. Wash and dry hands carefully after using the toilet.
4. Wash and dry hands carefully after smoking.
5. Keep fingernails trimmed and free of dirt.
6. Wear gloves made of proper material for the task.
7. Use forks, tongs, spoons, and ladles in handling and serving food.
8. Wear hair covering, uniform cap, or hair net at cooking and serving sites. No pins on hats or lanyards.

#### **Do Not's**

1. Handle food if you have signs of disease or illness, cuts, infection, sores, diarrhea, sore throat, cold, or congestion.
2. Sneeze, cough, or blow nose or scratch scalp near food.
3. Moisten fingers by putting them in your mouth.
4. Use tobacco while working around food.
5. Touch sanitized eating utensils.
6. Take medicines in food prep or serving areas.
7. Wear aprons to the restroom.

## Work Areas

1. Follow all guidelines for food handling and sanitation.
2. Keep walking and standing areas free of standing water.
3. Keep passageways, stairs, serving areas, and work areas clear of boxes, tools, or other obstructions.
4. Remove or cover spilled grease, fat, oil, water, or food immediately. Clean area and cover if still slippery.
5. Wear suitable shoes for the occasion: low heels, treaded sole, soft soles on hard surface, waterproof in damp area, heavy duty with heavy lifting, etc. Never wear open-toed shoes.
6. Provide sufficient light in work areas. Shine a flashlight before reaching into dark places.
7. Wear gloves and aprons while using sanitation supplies or other chemicals that may affect the skin. Change gloves and aprons immediately after handling chemicals. Avoid prolonged contact with or breathing fumes from cleaning chemicals.
8. Bandage cuts, scrapes, or burns immediately.
9. To reach high places, use a stepladder. Do not stand on chairs, stools, tables, pallets, or boxes. Follow guidelines for preventing falls.
10. Disconnect electrical equipment before cleaning. Do not touch outlets or equipment with wet hands or while standing on wet ground or a wet floor.
11. Avoid barehanded contact with ice or frozen food.
12. Know proper use of mechanical and electrical appliances before using.
13. Replace worn or damaged electrical cords, plugs, connections, and bases as soon as wear or damage is discovered.
14. Keep hands and clothing away from moving parts on mechanical and electrical equipment.
15. Watches, ties, jewelry, etc., can't be worn in the food prep area. The only permissible ring is a plain band.
16. Get adequate rest, stay alert, and watch out for the welfare of others.
17. Make safety and hygiene a priority. Get plenty of fluids and nourishment so you can achieve your fullest effectiveness and that of your team's.
18. Follow all safety requirements.
19. Tow motor/forklift operators must meet the certification standards of the state convention.

## **Safety Guidelines for Food Handling**

All persons involved in food preparation, service, or delivery at mobile feeding units must be extremely concerned about prevention of foodborne illnesses and control of sanitation and hygiene.

### **Food Handling**

1. Use only clean, unspoiled foods obtained from an approved source.
2. Protect foods and water supplies from contamination by airborne particles (dust, pollen, hair, and spores), splashing, flies, vermin, rodents, and drainage.
3. Limit use of foods that is known to be ideal media for bacteria growth: cream fillings or sauces, meat salads and dressings, stuffing or hashes, baked or broiled ham, raw ground meat, meat pies, and salads with mayonnaise (potato salad, etc.).
4. Avoid foods or preparation procedures that require much handling.
5. Refrigerate perishable foods at temperatures at or below 41° F.
6. Cook to recommended temperatures (160°-180°) using a thermometer and process all foods in sanitary work areas.
7. Prepare foods as near to serving time as possible and keep hot until served. We can serve food from cambros with no additional heat for 4 hours after it drops below 135 degrees or rises above 41 degrees, according to "Rules of 4."
8. Use calibrated thermometers. (See appendix.)
9. Protect foods during delivery and when serving from unsafe cooling and contamination.
10. Cover food and drink containers whether empty, clean, or soiled.

### **Safety Guidelines**

1. Use a safe water supply and sanitary water delivery (lines, pipes, hoses, and containers) obtained from an approved source.
2. Maintain clean preparation facilities, tables, equipment, and utensils.
3. Maintain clean, safe, and protected serving supplies, equipment, utensils, and eating areas.
4. Dispose of refuse and waste in a safe, sanitary manner and keep it away from preparation and serving areas.
5. Maintain clean and dry storage areas free from rodents, insects, and other animals or vermin.
6. Maintain clean, safe, controlled refrigeration storage to keep foods at or below 41° F.
7. Use containers made of safe materials. Never use galvanized cans for cooking or storage, except for packages of dry staple foods.
8. Practice meticulous personal hygiene and sanitary food handling.
9. All food handlers must wear single use gloves. To prevent contamination change gloves after any possible contamination, using restroom, handling food, touching any surface, eating, drinking, handling chemicals/garbage and when returning to kitchen area. If in doubt Change Your Gloves. Replace gloves if they become punctured or every four hours.
10. Wash hands often, with warm water of 100°F, before and after handling food, perishables, chemicals, and cleaning utensils. Use soap and dry hands thoroughly with a single use paper towel.
11. Completely clean and then sanitize work stations frequently, using a properly mixed sanitizing solution (bleach, quats, etc.) then air dry.
12. Deal with pests such as flies, bees, mosquitoes, etc., as safely as possible. Avoid spraying pesticides in food preparation and serving areas.

## Sanitizing Food Service Equipment

### Using Chlorine Bleach

1. Dilute mixtures of chlorine bleach and water are a common and cost-effective method for sanitizing equipment in food processing operations.
2. Equipment or articles sanitized with the solution must be allowed to drain adequately before contact with food.
3. Solutions used for sanitizing equipment shall not exceed 200 parts per million (ppm) available chlorine.
4. About one tablespoon ( $\frac{1}{2}$  fluid ounce, 15 ml) of typical chlorine bleach per gallon of water is the maximum that should be used for sanitizing food contact surfaces, according to federal regulations. If higher concentrations are used, the surface must be rinsed with potable water after sanitizing.
5. Contact times of one to five minutes are usually sufficient to achieve a thorough kill, depending on the chlorine concentration and organic load.
6. Temperature of the water used to dilute and apply the chlorine as a sanitizer should be 105-120° F.

Desired chlorine concentration	Amount of chlorine bleach (5.25% sodium hypochlorite) needed	Amount of water needed
50 ppm	$\frac{3}{4}$ tsp	1 gallon of water
50 ppm	1 Tablespoon ( $\frac{1}{2}$ oz.)	4 $\frac{1}{2}$ gallons of water
50 ppm	2 $\frac{1}{2}$ Tablespoon ( $\frac{1}{2}$ oz.)	10 gallons of water
100 ppm	1 $\frac{1}{2}$ tsp	1 gallon of water
100 ppm	2 Tablespoons (1 oz.)	4 $\frac{1}{2}$ gallons of water
100 ppm	5 Tablespoons	10 gallons of water
200 ppm	3 tsp	1 gallon of water
200 ppm	4 Tablespoons (2 oz.)	4 $\frac{1}{2}$ gallons of water
200 ppm	10 Tablespoons (5 oz.)	10 gallons of water

## Sanitizing continued

### Three Sink Method of Cleaning

1. Scrape waste from pots and utensils into waste receptacle; dispose of waste.
2. Pre-rinse pots and utensils to prevent excess particles in wash water.
3. Wash in first compartment of sink.
  - Use soapy water, 110°-120° F.
  - Change water often and when refuse or temperature dictates.
  - Remember that detergent or soap is a cleaning agent, not a sanitizing agent.
4. Transfer to second compartment.
  - Rinse in water 110°-120° F.
  - Place small items in wire basket or pail.
  - Place container with small items in rinse water.
  - Rinse pots, pans, and utensils.
5. Transfer to third compartment.
  - Use water at least 180° F **or** sanitizing solution (see previous table).
  - Immerse for two minutes.
  - Remove and place on drain board; do not dry with a towel.
  - **NOTE: Extreme care should be taken if using the hot water sanitizing method.**
6. Store sanitized utensils, pots, and equipment appropriately making sure no food particles are left in containers, brushes, sponges, cloths, etc.
7. Clean floor surface of sanitation area with hot soapy water or chlorine solution. Leave no standing water.

### Stock Tank Cleaning with High Pressure Hot Water

1. Rinse, scrape, or soak all items before placing in the first stock tank. Remove all tape and labels.
2. Transfer to stock tank #1.
  - Blow all food items and grease from inside and outside of container with the high pressure hot water.
  - Do not use detergent in this operation.
3. Transfer to stock tank #2.
  - Rinse all items in water that is 100°F to 120°F and contains a chemical sanitation solution for 30 seconds.
  - If sanitizer is used, maintain manufacturers recommendation concentration and check levels every couple of hours by test strip.
4. Air dry items on drying racks or drying tables.

## Propane, Gasoline, and Diesel

### Propane

1. Transport and store LP tanks in an upright position.
2. Inspect tanks for corrosion, damage, and wear.
3. Inspect lines and appliances for wear and damage.
4. Keep fire extinguishers and first aid kit within reach.
5. Propane tanks must be secured with a chain to a fixed object.
6. Secure valves with covers when possible.
7. Keep the following nearby for refueling or inspecting tanks and connections: wrench, screwdrivers, other related tools, copper wire, flashlight, liquid soap.
8. Have tanks filled by a professional dealer or capable representative. Refuel in open area. Only essential persons should be in the area.
9. Instruct volunteers prior to start of refueling:
  - a. Extinguish fires, flames, and pilots; remove potential spark sources (electric sources, motors, static electricity). Make sure generators are shut down.
  - b. Evacuate away from unit.
  - c. Do not offer to help, or help when asked.
  - d. No smoking anywhere in area by anyone.
  - e. Warn guests and insist upon strict compliance with all of the above.
10. Use a CALL-OUT WARNING SYSTEM prior to refueling or connecting/disconnecting tanks, lines, or appliances. That is, call loudly that refueling is about to take place. See that the warning is repeated again so that no volunteer or anyone else fails to get the warning.
11. When connecting or disconnecting lines, close all valves.
  - a. When connecting fuel lines, begin at appliance and proceed to tank, with all valves closed.
  - b. When disconnecting appliance, turn off main valve at tank and check valves back to appliance. Check and extinguish all flames within safe distance. Then disconnect from tank to appliance.
12. Install check valves on lines as back-up, where possible.
13. Check for open flames or other fire or spark sources.
14. After each refill, check connections for leaks with liquid soap. If leak is present, keep volunteers and others away until safe.
15. Light pilots with a small torch (flame that won't blow out).
16. Turn appliances on; adjust pilot lights and flames.
17. Be acquainted with maintenance procedures on refueling.

### Onsite Refueling – IF PERMITTED

Small LP tanks (4 lb. to 100 lb.) may be filled on site if they are equipped with an OPD (overfill prevention device) valve. The delivery truck must have an adapter for these tanks.

How to tell if you have an OPD valve:



1. The valve must have the triangular handwheel.
2. The handwheel (if triangular) should have the letters OPD stamped into it.
3. Not all OPD valves have outside threads; however, most do.



## Propane continued

### Information

There are multi valves for 100 # cylinders which can be located at propane supply warehouses for around \$100. These valves must be installed by a certified technician. The advantage to using this valve is most states will fill the tanks on site from propane tanker trucks without breaking connections.

Propane tanks are "date stamped. Date stamps are located on the collar of the tank. An example is 09-12 which is September, 2012. The tank is good for 12 years and if a tank is out of date it must be recertified before it can be filled. A recertification is good for 5 years and can receive the recertification 3 times total.

### Gasoline/Diesel

- No smoking
- Have a secure refueling area
- Shut off engine
- Make sure you have a cool-down period, **NEVER** fill a hot engine
- Do not fuel if there is a source of ignition in the immediate area
- Make sure equipment is grounded
- Fuel with proper fuel/equipment
- **DO NOT OVERFILL**
- Do not leave unattended while fueling
- After filling check for any spillage
- Return all equipment in the area back to operational status
- It is important to have someone in maintenance to be responsible for tracking fuel and temperature in refrigerated units. See chart in Appendix.

**\*\* MSDS** (material safety data sheet) by calling 800-689-3998. MSDS provides safety and first aid information in case of eye or skin contact, inhalation or ingestion of fuel.

### SAFETY IS EVERYONE'S DUTY

## **Inventory Management**

For proper food use and handling, a good inventory plan is essential during the initial, on-going and closing phases of a disaster response. A person who has the gift of organization should be given the task of inventory manager.

### **Initial Inventory Control**

- Prepare within 24-48 hours of arrival at the kitchen site an initial inventory of food and equipment brought to the disaster with the feeding unit.
- Initial inventory with documentation will be presented to the Blue Hat/Field Kitchen Manager and the activating agency.

### **On-going Inventory Control**

- Keep a copy and list of invoices and receipts related to food and supplies.
- On-going Inventory and Bill of Lading must be submitted within 24-48 hours of arrival at designated kitchen site to the Blue Hat/Field Kitchen Manager and activating agency
- Keep a daily inventory after initial processing of food and supplies that is available to the Blue Hat/Field Kitchen Manager and activating agency.
- The Blue Hat/Field Kitchen Manager will prepare a pull order daily for the Inventory team.
- Keep pertinent information of all trailers (owner, vehicle number and license number).
- Establish a warehouse or trailer grid identifying the location of products.
- Store all food on pallets.

### **Closing**

- Prepare a complete closing inventory of food, paper goods, and all equipment.

## **Waste Disposal**

### **Liquid Waste Water**

- Consult with local authorities on the disposal of liquid gray water.
- If a large collection bladder is used, a professional hauler must be obtained to transport gray water.

### **Solid Waste (paper, cardboard, cans, food, etc.)**

- Garbage and refuse should be kept in durable, easy-to-clean, insect proof, rodent proof containers that do not leak, do not absorb liquids, and have covers that fit. Plastic bags may be used to line these containers.
- There should be a sufficient number of garbage containers to hold the garbage and refuse that accumulates.
- Garbage and refuse should be disposed of frequently to prevent the development of odors and the attraction of insects and flies.

Outside garbage storage containers are traditionally large construction dumpsters. These containers should be located away from the food production area yet close enough for frequent trash dumps. The areas around the containers must be kept as clean as possible. All bulk food should be double plastic bagged before depositing in the dumpster. The schedule for pick-up or emptying of these dumpsters should be daily (or more often if necessary) to be free of pests and to keep the area clean. Leakage around a dumpster should be pressure washed daily.

## **Potable Water Safety**

1. Drinking water should be obtained from one of the following approved sources:
  - a. public water system
  - b. non-public water system that is constructed, maintained, and operated according to law of state drinking water quality standards
  - c. water buffalo or tanker supplied by a local government agency
2. Verify that water systems being used are potable.
3. Bottled drinking water used or sold in a retail establishment should be obtained from approved sources in accordance with local and state health department regulations.

## Mega Feeding Sites

Mega feeding sites are set up at the request of the affected state convention in cooperation with our partners for the purpose of generating a higher daily meal count than a type I (D) unit (30,000 meals) can produce. The site location in the affected community could very possibly be something other than a Southern Baptist church facility, such as a fairground, school, community center, or shopping center, due to the large amount of volunteers, support equipment, and materials needed for the operation.

Because of the cooperative spirit of Southern Baptist Disaster Relief volunteers, mega sites have been successful in meeting the needs of affected communities and our partners. nClear, concise communication up and down the chain of command is the foundation of our success. First, the affected state convention disaster relief director assigns the site coordinator (white hat), whether the mega feeding site is a one-state or multi-state operation. Second, the site coordinator establishes a clear line of communication with the Blue Hats/Field Kitchen Managers as to their daily responsibilities and expectations.

The following points should be considered when operating a mega feeding site:

1. One experienced site coordinator (white hat) should run the site. This person must be familiar with feeding, not simply a “good white hat” from another area of work.
2. The site coordinator may appoint others to assist in the running of the site, similar to an onsite incident command team. For example, he/she may appoint:
  - a. an inventory coordinator who keeps up to date regarding food supplies and deliveries on site
  - b. a trash coordinator who facilitates the collection of trash and keeping the site clean
  - c. a menu planner who facilitates with the inventory coordinator and American Red Cross kitchen manager several days of menus
3. If multiple units are on site, each unit should be run by a blue hat, not a white hat. A coordination meeting should take place daily. Cooperation is crucial.
4. A relationship with American Red Cross or Salvation Army kitchen coordinator is essential. He/she is responsible for securing the food, distributing the food by ERVs, etc. This person should be a part of the daily update meetings with SBDR.
5. Cooking large quantities of meals produces a lot of trash and strains the equipment. This type of operation is larger than most volunteers have seen or been a part of. It can be intimidating to SBDR volunteers if they are not prepared. The key is trained, experienced leadership (site coordinator/White Hat and Blue Hats/Field Kitchen Managers) in food preparation and delivery. Coordination and cooperation are crucial. A mega feeding site is not the place or the time for on-the-job training of key leadership. Additionally, key leadership should remain stable; that is, the site coordinator should remain on site for a given period of time (at least one week and preferably two weeks). The same is true for the Blue Hats/Field Kitchen Managers—they should remain onsite for a minimum of one week. Leadership changes after only a few days will complicate the ministry.
6. The basic principles for inventory, storage, cooking, distribution, sanitation, and safety remain the same as in smaller operations. The difference is in terms of the volume of meals, equipment, personnel, and vehicles.

## **Shut Down Procedures Coming from American Red Cross**

## **Appendix**

1. Standard Serving Sizes and Meal Count by Portions Using #10 Cans
2. Cambro Labels
3. Ice Point Method of Calibrating a Thermometer
4. Information on and Sample Chart to Track Freezer/Refrigerator Trailer
5. Sample Menus
6. Push Packs
7. American Red Cross Support Trailer
8. Standard Operating Procedures for Cambro Liners
9. Facility Agreement Between Church and SBDR
10. American Red Cross Facility Use Agreement Instructions
11. American Red Cross Facility Use Agreement
12. Links and Acronyms
13. Recognition

## **Standard Serving Sizes**

**(as agreed upon by American Red Cross and The Salvation Army)**

Standard serving sizes for meals on disaster relief operations are:

- Entrees: 8 oz. (includes meat, pasta/starch/bread)
- Vegetables: 6 oz.
- Fruit: 6 oz. (Fruit and pudding 4 oz. serving acceptable if individual serving)
- Bread (if not served as part of the entrée, as in a hamburger)

The above sizes are averages. For entrees, this size refers to items such as stews, soups, chili, casseroles, or hot dishes. A number of exceptions are listed below. Final determinations should be made at the kitchen site using the above portion sizes as a guide.

- Spaghetti/stroganoff: 4 oz. noodles and 4 oz. meat sauce/gravy
- Chicken breasts: 1 breast
- Sliced meats: 1-2 slices (based on an 8 oz. serving size)

### Sample Cambro Labels

The following information should be placed on every cambro with label or tape.

#### Blank Label

NO. OF SERVINGS: _____	SERVING SIZE: _____
CONTENTS: _____	
TEMPERATURE: _____	DATE: _____ TIME FILLED: _____
DELIVERY VEHICLE #: _____	

#### Sample Label

NO. OF SERVINGS: <u>150</u>	SERVING SIZE: <u>6 oz.</u>
CONTENTS: <u>Mashed potatoes</u>	
TEMPERATURE: <u>180</u>	DATE: <u>1/17/17</u> TIME FILLED: <u>9:45 a.m.</u>
DELIVERY VEHICLE #: <u>1773</u>	



## Ice Point Method of Calibrating a Thermometer

Follow these steps to calibrate a thermometer using the ice point method.

1. Fill a large container with crushed ice. Add tap water until the container is full. (**Note: Stir the mixture well.**)
2. Put the thermometer stem or probe into the ice water. Make sure the sensing area is under water.
3. Wait 30 seconds or until the indicator stops moving. On thermocouples and thermistors, wait until the readout stops moving. (**Note: Do not let the probe touch the container.**)
4. Adjust the thermometer so it reads 32°F (0°C). How you do this depends on the type of thermometer being used.
  - a. Bimetallic stemmed thermometers - Hold the calibration nut with a wrench or other tool. Rotate the thermometer head until it reads 32°F (0° C).
  - b. Thermocouples and Thermistors - Follow the manufacturer's directions. On some devices, you can press a reset button.

## Information and Sample Chart on Freezer/Refrigerator Trailer

1. Document the temperature of both the freezer and refrigerator section twice each shift.
2. Check engine oil **ONCE A DAY**
3. Check fuel levels every 4 hours for small tanks and once per shift for larger tanks
4. If the unit does not have an auto defrost the unit should be defrosted every **4 hours** by depressing the defrost switch
5. Shut the unit off if the doors are to be open more than **10 minutes**. Preheat and restart the engine after work is complete
6. Ensure that the doors are shut properly when exiting.

### Restarting the unit after running out of fuel.

- Remove fuel filter and fill with diesel fuel.
- Reinstall the filters
- Prime the unit with hand primer on the side of the engine
- Preheat for at least 1 minute
- Restart the unit.
- If the unit fails to start retry the previous set.
- If the unit still will not start contact service representative for the unit.

### REFRIGERATED TRAILER DAILY CHECKLIST

Location: \_\_\_\_\_

Vendor \_\_\_\_\_ Trailer # \_\_\_\_\_ Tag # \_\_\_\_\_

Date	Time	Temp. Check Freezer	Temp. Check Frig	Engine Oil Daily	Fuel 4 hrs	Defrost Unit 4 hrs	Restart Unit Log Time	Comments

## Sample Menus

The following menus are offered as guidelines only. The menu should be adjusted to the situation. CAUTION: Be culturally sensitive to your population. For example, if there is a large Jewish or Muslim population in the affected area, avoid menus that use pork.

Menu 1 Beef Tips Gravy Vegetable Rice, Parboiled Fruit Cocktail, SS Dinner Roll Cookie, SS	Menu 2 Macaroni and Beef Vegetable Diced Peaches Dinner Roll Cookie, SS	Menu 3 Chicken & Dumplings Vegetable Applesauce Dinner Roll Cookie, SS	Menu 4 BBQ Beef Sandwich  Coleslaw Baked Beans Gelatin with Peaches Hamburger Bun Pudding
Menu 5 Beef Stew Vegetable Rice Parboiled Applesauce Cornbread Pudding	Menu 6 Chili w/Beans and Meat Vegetable Rice Parboiled Peaches Fritos Cookie	Menu 7 BBQ Chicken Sandwich Baked Beans Potato Chips Fruit Cocktail Hamburger Bun Cookie	Menu 8 Meatballs in Sauce Vegetable Mashed Potatoes Fruit Dinner Roll Cookie, SS
Menu 9 Brunswick Stew Applesauce Cornbread Cookie	Menu 10 Sloppy Joe Applesauce Hamburger Bun Pudding	Menu 11 Chicken Cacciatore Spaghetti Sauce Vegetable Rice Parboiled Applesauce Dinner Roll Cookie	Menu 12 Chili Hot Dog on a Bun Relish/Mustard/Ketchup/Onion Chili Sauce Potato Chip Fruit Hot Dog Bun Cookie, SS
Menu 13 Hamburger Mayo/Ketchup/Mustard Vegetable Peaches Hamburger Bun Cookie	Menu 14 BBQ Pork Sandwich Coleslaw Potato Chips Fresh Apple Hamburger Bun Pudding	Menu 15 Beef Pot Roast Vegetable Mashed Potatoes Diced Peaches Dinner Roll Cookie	Menu 16 Grilled Chicken Fajita Hot Sauce Vegetables Yellow Rice Fruit Flour Tortilla Cookie

## Menus continued

Menu 17 Meatloaf with Gravy Vegetable Mashed Potatoes Fresh Apple Dinner Roll Pudding	Menu 18 Pork Chop Vegetable Mashed Potatoes Fruit Dinner Roll Cookie	Menu 19 Lasagna with Meat Sauce Vegetable Fruit Breadstick Cookie	Menu 20 Sliced Ham Vegetables Whipped Sweet Potatoes Fruit Dinner Roll Cookie
Menu 21 Salisbury Steak with Gravy Vegetable Mashed Potatoes Fruit Dinner Roll Cookie	Menu 22 Chicken Teriyaki Vegetables Parboiled Rice Fruit Dinner Roll Cookie	Menu 23 Sliced Turkey Gravy Vegetables Stuffing Fruit Dinner Roll Pudding	Menu 24 Grilled Chicken Breast with Kale Pesto Vegetables Brown Rice and Quinoa Fruit Dinner Roll Pudding

**Push Packs/Initial Order**

**Revision in Process**

### American Red Cross Support Trailer

Item Description	Quantity	Unit of Measure (Each - EA/Pack) (Case - CS)	Total Quantity
Banquet Packs	120	250 (CS)	30,000
5-gallon Container	25	1 (EA)	25
24-quart Food Carrier	150	1 (EA)	150
24-quart Food Liner	25	100 (PK)	25,000
Hot Cups – 6 oz.	10	1,000 (CS)	10,000
Clamshells	120	200 (CS)	24,000
Neoprene Gloves	20	50 (CS)	1,000
Steps	2	1 (EA)	2

## How to use Cambro® Liners

Cambro® liners are a food safe plastic bag. Food products inside the properly folded bag are protected from contaminants outside the bag. Food handling gloves should be worn when handling the liners. Liners should only be handled from the outside.

Liners are available from multiple resources, American Red Cross and Salvation Army include some in their kitchen support packages. American Red Cross liners usually come in boxes of 100, The Salvation Army dispenses theirs on rolls. Liners can also be purchased directly from M & Q packaging Corporation, and PanSaver®.

Putting a liner in a Cambro® is a two-person job. With gloved hands grasp and open liner from outside, do not place any part of hand inside liner. Position liner in Cambro®



Pre-determine number of scoops that is needed for this Cambro®, and have two counters. Do not place anything but product inside bag, Scoops of product will settle bag in Cambro®, lift and shake bag to help settle.



After all the product is in bag as quickly as possible, to conserve heat, lift and shake as necessary, then begin to pull shut at top.  
Begin to roll bag shut from end opposite serving lids squeezing and rolling out air as you roll.



Continue to roll out air, as you tuck rolling end in upon itself.





The final roll is from the serving end, which will be tucked underhand to hold securely, holding in heat and product. Server will lift lid and unroll to serve product.



Now pick up lid which has been resting in a position not to contaminate seals. Pick up on corners, do not touch seals.



Place lid on Cambro® with serving Lid positioned over top of tucked end of roll for server to open.



Seal all Latches, start at large end sealing 2 latches on opposite sides of Cambro® and work your way to the serving end.

- Properly loaded, rolled, tucked and sealed Cambro® liner is the secret to SBDR feeding, and public safety.
- Check latches of Cambro® before staging.



When serving is completed, remove the liner from the Cambro®, evacuate as much air from the liner as possible, gather the top of the liner and secure the open end. This liner is required to be placed in an opaque trash bag prior to disposal in a dumpster.

**Southern Baptist Disaster Relief  
Facility Use Agreement Between Church and SBDR**

Church: \_\_\_\_\_ Telephone: \_\_\_\_\_

Address: \_\_\_\_\_

on (month, day, year) \_\_\_\_\_ agrees to allow

Southern Baptist Disaster Relief to use the church facilities as a disaster relief operational

facility for \_\_\_\_\_ (name of disaster response),

DR # \_\_\_\_\_.

We have agreed to make the following available for the purposes stated below. (Note: The following are offered as examples only and are not intended to set priorities.)

Facility	Purpose
All except auditorium	Emergency shelter for clients/disaster survivors
Kitchen	Food preparation
Dining/Fellowship Hall	Food service, DAC center
Fellowship Hall	Collection/distribution center
Nursery and classrooms	Child care center
Classrooms/restrooms	Mass care shelter/Housing for DR Volunteers

We have agreed to make the following equipment available for the disaster response for the purposes stated below. (Note: The following are offered as examples only and are not intended to set priorities.)

Equipment	Purpose
Church van	Transporting displaced people
Electric generator	Emergency electrical service
Wheelchair	Transporting injured or handicapped people

\_\_\_\_\_  
Church Representative

\_\_\_\_\_  
Date

\_\_\_\_\_  
SBDR Representative

\_\_\_\_\_  
Date

## American Red Cross Facility Use Agreement Instructions

### Facility Use Agreement Instructions

Use these instructions to successfully complete the *Facility Use Agreement*. This job tool provides guidance in how to properly document and sign a Facility Use Agreement. This job tool should be used in conjunction with the standards and procedures detailed in ***Facility Management Standards and Procedures***.

Facility use agreements should be completed and signed by both the facility owner (or their property representative) and an American Red Cross authorized representative to document an agreement with a facility owner regarding the use of the facility during a disaster. Before entering into a *Facility Use Agreement*, you should complete the ***Shelter Facility Survey*** and determine whether or not the facility meets American Red Cross standards for that type of facility. (Pages 5-6 are for shelters only.)

In hurricane-prone areas, shelters must also meet the criteria outlined in ***Standards for Selecting Hurricane Evacuation Shelters (ARC 4496)***.

After facility has been selected, follow these steps to complete the ***Facility Use Agreement***:

1. Enter parties and facility information.
  - “Legal Notices” would be, for example, a claim made against the facility owner that is being covered under our indemnification or in the very unlikely event there is a dispute between the facility owner and American Red Cross. It is common language used in most types of facility use agreements and the purpose is to ensure that any legal issue that might arise as a result of the contractual *Facility Use Agreement* is sent to the appropriate contact.
  - Review “Terms and Conditions” with the property representative.
  - Occasionally, it may be necessary to modify the *Facility Use Agreement* template to address the property representative’s needs or specific facility situations.
  - For example, some property representatives will not be involved in food or custodial service. For these facilities, you may delete either paragraph 4 (food), paragraph 5 (custodial), or both, as appropriate.
  - To delete paragraph 4 or 5, delete electronically, and renumber the remaining paragraphs, or cross out the paragraph on a printed version and have the authorized representative of each party place his or her initials next to the deletion.
  - Please send all other requested modifications to the Disaster Logistics Center at national headquarters for approval. The Disaster Logistics Center will obtain the necessary input from subject matter experts including the Office of General Counsel. (See Section 2a below for more information on other modifications.)
  - If a facility owner seeks confirmation of American Red Cross insurance coverage, direct the owner to the Web-based ***Downloadable Memorandum of Insurance***, where the owner can review American Red Cross insurance information.
  - See the section 2) *Review and Approval of the Facility Use Agreement* below before signing the *Facility Use Agreement* with the property representative.

2. Review and approval of *Facility Use Agreement*.
  - If the property representative wishes to alter the *Facility Use Agreement*, the agreement must be reviewed by Risk Management and the Office of General Counsel at national headquarters. When this happens, submit the *Facility Use Agreement* to Disaster Logistics Support (DLC@redcross.org) at national headquarters, who will engage Risk Management and the General Counsel. Below are common alteration requests:
  - Terms of paragraph 9 (reimbursement), paragraph 10 (insurance), or paragraph 11 (indemnification) cannot be altered.
  - If the facility owner wishes to use another form of contract in place of the *Facility Use Agreement*, the form or contract must be submitted to Disaster Logistics Support at for processing through Risk Management and/or the Office of General Counsel.
    - Once the form or contract has been approved by Risk Management and/or the Office of General Counsel, have an authorized representative (who can be a Facility Service associate) sign the *Facility Use Agreement* with the property representative.
3. File the *Facility Use Agreement* with all other documentation in the Disaster Requisition Facility file. See the ***Facility Documentation Checklist*** for file requirements.
  - One property representative may have more than one facility. Multiple *Facility Shelter Facility Open Close Inspection* forms can be attached to a single *Facility Use Agreement*.
    - List all facilities on the *Facility Use Agreement*.
    - File all applicable *Facility/Shelter Opening Closing Inspection* forms with their corresponding *Facility Use Agreement*.
4. Immediately before using a facility, the ***Facility/Shelter Opening/Closing Inspection*** should be used to record any existing damage and identify any restrictions regarding the use of the facility by American Red Cross, such as restrictions related to parking, off-limits areas, etc.
5. If you have any questions regarding the *Facility Use Agreement*, please contact Logistics at the Disaster Logistics Center at 202-303-4099 or DLC@redcross.org. For questions regarding shelters and the *Facility Use Agreement*, please contact the Sheltering team at Sheltering@redcross.org. The Facilities associate will either answer your questions or contact the Office of General Counsel as appropriate.

## American Red Cross Facility Use Agreement

DR #: \_\_\_\_\_ Facility Name : \_\_\_\_\_

### Parties and Premises

#### Owner:

Legal name: \_\_\_\_\_  
24-Hour Point of Contact:  
Name and title: \_\_\_\_\_  
Work phone: \_\_\_\_\_ Cell phone/pager: \_\_\_\_\_

Address for Legal Notices:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

#### American Red Cross:

Legal name: The American Red National Red Cross, a corporation under the laws of the United States  
24-Hour Point of Contact:  
Name and title: \_\_\_\_\_  
Work phone: \_\_\_\_\_ Cell phone/pager: \_\_\_\_\_

Address for Legal Notices:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

with copies to:  
The American Red National Red Cross, Office of the General Counsel,  
2025 E Street, NW, Washington DC 20006  
and  
The American Red National Red Cross, Disaster Operations,  
2025 E Street NW, Washington, DC 20006.

Building Address:

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Description of Premises:

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### Terms and Conditions

1. Use of Premises. Owner agrees to allow American Red Cross to use and occupy, on a temporary basis, the Premises described above (the "Premises") in the Building identified above (the "Building") to conduct emergency, disaster-related activities. The Premises may be used for any of the following purposes (both parties must initial all that apply):

	Owner initials	Red Cross initials
Operations center	<hr/>	<hr/>
Client service center	<hr/>	<hr/>
Volunteer intake center	<hr/>	<hr/>
Storage of supplies	<hr/>	<hr/>
Parking of vehicles	<hr/>	<hr/>

No sheltering or lodging of clients or disaster clients/victims is permitted, except as the parties may agree in a separate written agreement.

2. Term. The term of this agreement begins on the date of the last signature below and ends 30 days after written notice by either party.
3. Fee. Both parties must initial the applicable statement below:
  - a. Owner agrees not to charge any fee in recognition of the services provided by American Red Cross to the community. Owner initials: \_\_\_\_\_ Red Cross initials: \_\_\_\_\_
  - b. Red Cross agrees to pay \$\_\_\_\_\_ per day/week/month (circle one) for the right to use and occupy the Premises. Owner initials: \_\_\_\_\_ Red Cross initials: \_\_\_\_\_

4. Conduct of American Red Cross. American Red Cross agrees to keep the Premises in good condition and promptly repair all damage to the Premises or the Building resulting from the operations of American Red Cross or reimburse Owner for the costs of repairing such damage in accordance with paragraph 6 below. American Red Cross agrees not to disrupt, adversely affect or interfere with other occupants of the Building.
5. Condition of Premises and Building. Owner makes no warranty or representation about the Premises or the Building. American Red Cross accepts the same "AS IS." Owner is under no obligation to prepare or repair the Premises or the Building for American Red Cross. The parties will jointly conduct a pre-occupancy survey of the Premises before it is turned over to American Red Cross. They will use the [Facility/Shelter Opening/Closing Form](#), to record any existing damage or conditions. American Red Cross will exercise reasonable care while using the Premises and will make no modifications to the Premises without the Owner's express written approval.
6. Reimbursement: American Red Cross will reimburse the Owner for the following:
  - a. Damage to the Premises or other property of Owner, reasonable wear and tear excepted, resulting from the operations of American Red Cross. Reimbursement for damage will be based on replacement at actual cash value. American Red Cross will select from among bids from at least three reputable contractors. American Red Cross is not responsible for storm damage or other damage caused by the disaster.
  - b. Reasonable, actual, out-of-pocket operational costs, including the costs of the utilities indicated below, to the extent that such costs would not have been incurred but for American Red Cross's use of the Premises (both parties must initial all utilities to be reimbursed by American Red Cross)

	Owner initials	Red Cross initials
Water	_____	_____
Gas	_____	_____
Electricity	_____	_____
Waste Disposal	_____	_____

The Owner will submit any request for reimbursement to American Red Cross within 60 days after the occupancy of American Red Cross ends. Any request for reimbursement must be accompanied by supporting invoices.

7. Insurance. American Red Cross shall carry insurance coverage in the amounts of at least \$1,000,000 per occurrence for Commercial General Liability and Automobile Liability. American Red Cross shall also carry Workers' Compensation coverage with statutory limits for the jurisdiction in which the premises are located and \$1,000,000 in Employers' Liability.
8. Indemnification. American Red Cross shall defend, hold harmless, and indemnify Owner against any legal liability, including reasonable attorney fees, in respect to bodily injury, death and property damage arising from the negligence of American Red Cross during the use of the Premises.



9. Owner's Right to Revoke for Cause. Upon reasonable prior written notice to American Red Cross, Owner may revoke the permission represented by this Agreement if American Red Cross (a) fails to pay any fee or payment required hereunder or (b) breaches any other obligation hereunder and such breach continues after written notice from Owner describing same. If the permission license is so revoked, American Red Cross shall vacate the Premises in a neat and orderly manner. Owner shall have all rights and remedies available to it under applicable law.
10. Casualty or Condemnation Affecting Premises. Notwithstanding anything in this Agreement to the contrary, in the event that damage or casualty to all or a part of the Premises, this Agreement shall terminate and American Red Cross shall have no right to restoration of the Premises or to receive any compensation whatsoever.
11. Legal Notice. Notice shall be deemed to have been duly given three (3) business days after having been mailed by certified or registered mail, return receipt requested, to the party's address for Legal Notice set forth at the beginning of the Agreement, or upon receipt if delivered by hand or recognized overnight delivery service. Either party may change its address for the purpose of Legal Notice hereunder by providing the other party with notice of the new address.
12. Governing Law and Binding Effect. This Agreement shall be governed by and construed under the laws of the state in which the Building is located. This Agreement shall be binding on the parties and their respective, successors, transferees and assigns.

_____ Owner (legal name)	_____ THE AMERICAN RED NATIONAL RED CROSS (legal name)
_____ By (signature)	_____ By (signature)
_____ Name (printed)	_____ Name (printed)
_____ Title	_____ Title
_____ Date	_____ Date

## **WEB SEARCH**

**FEMA**  
**ServSafe**

## **ACRONYMS:**

**SBDR -Southern Baptist Disaster Relief**  
**RC -American Red Cross**  
**TSA – The Salvation Army**  
**EOC – Emergency Operations Center**

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